



MID-TERM PERFORMANCE REVIEW FOR THE PERIOD 01 JULY 2021 TO 31 DECEMBER 2021

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CHAPTER 1

INTRODUCTION

The purpose of this report is to present the performance of the municipality over the mid-term of financial year (1 July 2021 – 31 December 2021) of the current Financial Year using the Integrated Development Plan (IDP) and Service Delivery and Budget Implementation Plans (SDBIPs) as points of reference.

BACKGROUND

The report is developed within the context and prescripts of various pieces of legislation, guidelines and regulations governing performance management system, and these include the following:

- *Municipal Systems Act*
- *Municipal Planning and Performance Management Regulations*
- *Municipal Finance Management Act*
- *The White Paper on Local Government*
- *COGTA Guidelines*, and
- *Matjhabeng Local Municipality's Performance Management Framework*, amongst others.

Of the above, perhaps *The White Paper on Local Government* is the most significant as it not only introduces performance management system to local government as a tool to ensure developmental local government. Its significance can be seen in its conclusion that Integrated Development Planning, Budgeting and Performance Management are powerful tools which can assist municipalities to develop an integrated perspective on development in their area. It will enable them to focus on priorities within an increasingly complex and diverse set of demands. It will enable them to direct resource allocations and institutional systems to a new set of development objectives.

Section 72 of the Municipal Finance Management Act (MFMA) requires that municipalities review their financial results for the mid-year during January of each year. Section 52(d) of the MFMA requires that the Executive Mayor tables a report on the performance of the municipality to Council within 30 days after the end of the quarter. This report deals with both the financial results as well as the performance results.

Section 72 indicates that the following information must be provided:

- the monthly statements referred to in section 71 for the first half of the financial year;
- the municipality's service delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the service delivery and budget implementation plan;

- the past year's annual report, and progress on resolving problems identified in the annual report; and
- the performance of every municipal entity under the sole or shared control of the municipality, taking into account reports in terms of section 88 from any such entities

This report has the following additional contents:

1. Financial Performance
2. Performance of the municipality for period under review.

CHAPTER 2 - FINANCIAL PERFORMANCE

MATJHABENG LOCAL MUNICIPALITY HALF YEARLY REPORT (DECEMBER 2020)

The attached report is submitted in terms of Section 72 of the Municipal Finance
Management Act (MFMA), Act 56 of 2003 for six months ended 31 December 2021

TABLE 1	Budget for the six months	Actual for the six months	%
Revenue	1 479 828 926	621 227 321	42%
Grants & Subsidies	362 864 000	413 154 000	114%
Total Income	1 842 692 926	1 034 381 321	56%
Expenditure	1 749 924 154	863 637 698	49%
Salaries	462 162 072	426 702 819	92%
Water	339 549 807	51 611 599	15%
Electricity	258 175 232	-30 481 555	-12%
Other/Stationery, Telephone	690 037 044	415 804 835	60%
Net Surplus/(Deficit) before Capital payments	92 768 773	170 743 623	

(1)

MIG Payments	66 534 500	27 961 724
WSIG Payments	12 500 000	4 207 458
INEP Payments	0	576 090

Capital Assets procured - Equitable Share	-
Fleet & Equipment	-
Office Convention / Furniture	-

Capital payments	78 916 259	30 009 480	38%
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Net Surplus/(Deficit) after Capital payments	140 734 144
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Table 1: The municipality had a surplus of **R140 734 144** after Capital payments for the six months period ending 31 December 2021.

This surplus means that amount received is above the actual amounts paid out for the reporting period.

1. Only **R863 637 698** was spent from the total budget of **R1 749 924 154**
2. There was an under-spending of MIG payments of **R38 572 776** for the six months period as per allocations received.

TABLE 2	Actual for the six months	
Total Billings	1 271 512 006	
Less: Indigent Billing	55 745 927	
Actual Collectable Billing	1 215 766 079	(2)
Actual Revenue Received	612 983 553	(3)
Consumer Revenue	607 638 040	
Other	5 345 513	(5)
Grants & Subsidies	413 154 000	(4)
Pay rate for six months (Billing)	50%	(1)
Total Income Percentage	51%	

Notes

1. Actual revenue collected from customers is 50% of actual billing less indigent billing.
In order for the Municipality to be financially sustainable the pay rate will have to be increased to 80%
2. The 'Actual Collectable Billing' figure reflects the amount invoiced to consumers for services consumed during the six months, excluding the poorest of the poor.
3. The 'Consumer Revenue' relates to revenue actually received from consumers during the six months.
4. 'Grants & Subsidies' refers to intergovernmental transfers e.g. Equitable share, MIG, etc.

5. "Other Revenue" relates to items such as Interest on Debtors, Rental, etc billed during the month.

Table 3 and Table 4 provides an analysis of the various revenue and expenditure figures.

MATJHABENG MUNICIPALITY

SIX MONTHS (JULY - DECEMBER 2021) REVENUE AND EXPENDITURE RESULTS AGAINST BUDGET

TABLE 3

REVENUE RESULTS AGAINST BUDGET

Description	Budget for the six months	Actual for the six months	received %	Notes
Intergovernmental Transfer	362 864 000	413 154 000	114%	1
Subsidy - Operational Grants	283 829 500	324 975 000	114%	
Capital Grants	79 034 500	88 179 000	112%	
Consumer Revenue & Assessments Rates	1 004 884 090	607 638 040	60%	2
Other Revenue	474 944 837	13 589 281	3%	3
	1 842 692 926	1 034 381 321	56%	

Table 5 A contains the actual revenue by source.

Notes

1. Intergovernmental Transfer consist of both Operational & Capital Grants
2. The consumer revenue and assessment rates have a variance of 44%, it appears as if the reason for this amount is the lack of payment from consumers.
3. The other revenue has a variance of 61% against the budget

TABLE 4

EXPENDITURE RESULTS AGAINST BUDGET

Description	Budget for the six months	Actual for the six months	% Spend	Notes
Salaries	462 162 072	426 702 819	92,33%	1
Water	339 549 807	51 611 599	15,20%	2
Electricity	258 175 232	-30 481 555	-11,81%	3
Other/Stationary, Telephone	690 037 044	415 804 835	60,26%	4
Total	1 749 924 154	863 637 698	49,35%	
MIG Payments	66 534 500	27 961 724	42,03%	5

Notes

1. The actual amount paid for salaries is less than the budget amount with R35 459 252 for the six months.
2. Out of the total budget of water only 23% was spent, this is due financial constrains.
3. 28% was paid on Electricity for the six months period
4. The budget for other / stationery,telephone is less than the actual R 274 232 expenditure with 208
5. There was under-spending of 21% on MIG paments for the six month period ending 31 December 2021.

TABLE 5A -- [S71(1)(a), S71(2)(a), S71(3)]		Budget for the six months	Actual for the six months	received %	Budget 2021/22	Projection of Revenue for rest of year
ACTUAL REVENUE PER REVENUE SOURCE [S71(1)(a)]						
Intergovernmental Transfers		362 864 000	413 154 000	114%	725 728 000	725 728 000
	Operational Grants - Equitable Share/FMG/EPWP	283 829 500	324 975 000	114%	567 659 000	567 659 000
	Capital Grants - MIG/WSIG	79 034 500	88 179 000	112%	158 069 000	158 069 000
Consumer Revenue and Assessment rates		1 004 884 090	607 638 040	60%	2 009 768 179	1 215 276 081
	Property rates	211 627 637	135 280 925	64%	423 255 274	270 561 849
	Service charges - electricity revenue	445 181 371	373 071 707	84%	890 362 742	746 143 414
	Service charges - water revenue	201 788 874	57 881 288	29%	403 577 748	115 762 576
	Service charges - sanitation revenue	87 661 467	24 984 507	29%	175 322 933	49 969 014
	Service charges - refuse revenue	58 624 741	16 419 614	28%	117 249 482	32 839 227
					-	
Other Revenue		474 944 837	13 589 281	3%	949 889 673	27 178 562
	Rental of facilities and equipment	12 541 399	1 618 142	13%	25 082 797	3 236 285
	Dividends received	12 091	-	0%	24 182	-
	Fines, penalties and forfeits	12 586 349	654 181	5%	25 172 698	1 308 361
	Licences and permits	-	46 527	#DIV/0!	-	93 054
	Agency services	-	7 234 194	#DIV/0!	-	14 468 388
	Other revenue	303 128 903	1 972 896	1%	606 257 805	3 945 792
	Gains	30 000 000	-	0%	60 000 000	-
	Interest earned - external investments	2 167 219	308 866	14%	4 334 438	617 732
	Interest earned - outstanding debtors	114 508 877	1 754 475	2%	229 017 753	3 508 949
TOTAL		1 842 692 926	1 034 381 321	56%	3 685 385 852	1 968 182 642
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TABLE 5B [S71(1)(c), S71(2)(a), S71(3)]		Budgeted for the six months	Actual for the six months	% Spend	Budget 2021/22	Projected Expenditure for rest of year
B	ACTUAL EXPENDITURE PER VOTE [S71(1)(c)]					
	Vote 01 - Council General	40 606 724	59 342 414	146%	81 213 448	118 684 827
	Vote 02 - Office Of The Executive Mayor	11 621 360	6 462 307	56%	23 242 720	12 924 614
	Vote 03 - Office Of The Speaker	3 215 206	2 669 593	83%	6 430 412	5 339 185
	Vote 04 - Council Whip	24 556 368	20 717 626	84%	49 112 735	41 435 252
	Vote 05 - Office Of The Municipal Manager	45 427 406	51 077 898	112%	90 854 811	102 155 796
	Vote 06 - Corporate Services	39 038 749	24 171 240	62%	78 077 497	48 342 479
	Vote 07 - Finance	240 892 582	54 687 802	23%	481 785 163	109 375 604
	Vote 08 - Human Resources	10 386 370	8 149 603	78%	20 772 740	16 299 207
	Vote 09 - Community Services	182 940 097	173 786 072	95%	365 880 194	347 572 144
	Vote 10 - Public Safety And Transport	78 681 324	102 949 530	131%	157 362 648	205 899 060
	Vote 11 - Economic Development	10 464 214	9 665 763	92%	20 928 428	19 331 527
	Vote 12 - Engineering Services	80 881 275	54 227 948	67%	161 762 550	108 455 897
	Vote 13 - Water/ Sewerage	557 934 941	272 688 182	49%	1 115 869 881	545 376 364
	Vote 14 - Electricity	408 328 402	12 199 344	3%	816 656 804	24 398 687
	Vote 15 - Housing	14 949 138	10 842 376	73%	29 898 276	21 684 752
	TOTAL	1 749 924 154	863 637 698	49%	3 499 848 307	1 727 275 395

SALARIES - JULY - DECEMBER 2021					
SALARIES	Budgeted for the year	Budgeted for year to date - 6 months	Actual for the six months	% Spend	Projected Expenditure for rest of year
Vote 01 - Council General	30 243 223	15 121 612	16 792 303	111,05%	33 584 606
Vote 02 - Office Of The Executive Mayor	14 413 042	7 206 521	4 591 248	63,71%	9 182 496
Vote 03 - Office Of The Speaker	1 202 744	601 372	397 156	66,04%	794 312
Vote 04 - Council Whip	48 780 205	24 390 103	20 526 521	84,16%	41 053 041
Vote 05 - Office Of The Municipal Manager	52 523 304	26 261 652	21 467 553	81,74%	42 935 106
Vote 06 - Corporate Services	53 358 772	26 679 386	20 057 736	75,18%	40 115 472
Vote 07 - Finance	82 382 761	41 191 381	35 664 942	86,58%	71 329 885
Vote 08 - Human Resources	18 907 088	9 453 544	8 010 263	84,73%	16 020 525
Vote 09 - Community Services	217 273 063	108 636 532	94 884 467	87,34%	189 768 933
Vote 10 - Public Safety And Transport	136 678 359	68 339 180	69 195 663	101,25%	138 391 325
Vote 11 - Economic Development	19 555 485	9 777 743	9 378 850	95,92%	18 757 700
Vote 12 - Engineering Services	71 416 502	35 708 251	32 207 841	90,20%	64 415 682
Vote 13 - Water/ Sewerage	99 417 066	49 708 533	54 828 444	110,30%	109 656 888
Vote 14 - Electricity	55 717 172	27 858 586	28 003 128	100,52%	56 006 256
Vote 15 - Housing	22 455 357	11 227 679	10 696 706	95,27%	21 393 412
TOTAL		462 162 072	426 702 819	92,33%	853 405 638

OVERTIME - JULY - DECEMBER 2021					
OVERTIME	Budgeted for the year	Budgeted for year to date - 6 months	Actual for the six months	Variance	Projected Expenditure for rest of year
Council General	0	-	12 065	#DIV/0!	24 130
Office of the Executive Mayor	0	-	1 855	#DIV/0!	3 709
Office of the Speaker	512 499	256 250	699 836	273,1%	1 399 672
Municipal Manager	491 634	245 817	108 276	44,0%	216 551
Corporate Service	663 668	331 834	466 769	140,7%	933 538
Financial Services	2 371 114	1 185 557	1 353 463	114,2%	2 706 925
Human Resources	505 148	252 574	-	0,0%	-
Community Services	15 016 504	7 508 252	13 211 182	176,0%	26 422 364
Protection Services	5 063 862	2 531 931	6 285 976	248,3%	12 571 953
Economic Development	352 626	176 313	5 176	2,9%	10 352
Engineering Services	30 184 287	15 092 144	24 318 690	161,1%	48 637 380
Housing Services	211 109	105 555	254 084	240,7%	508 168
TOTAL	55 372 451	27 686 226	46 717 371		93 434 743

TOP TWENTY (20) DEBTORS DECEMBER 2021			
		R	COMMENTS:
1.	ANGLOGOLD ASHANTI LTD	36 152 945,30	No comments due to COVID - 19 National lock down period from 26 March
2.	SEDIBENG WATERRAAD	26 635 967,28	No comments due to COVID - 19 National lock down period from 26 March
3.	HARMONY GOLD MINING CO	20 236 349,61	No comments due to COVID - 19 National lock down period from 26 March
4.	AZTOPROX PTY LTD	20 060 033,44	No comments due to COVID - 19 National lock down period from 26 March
5.	PHINDANA PROPERTIES 16	19 104 078,12	No comments due to COVID - 19 National lock down period from 26 March
6.	LIGIA PAPER INDUSTRIES	18 216 195,59	No comments due to COVID - 19 National lock down period from 26 March
7.	PUBLIC WORKS (BONGANI	17 115 295,24	No comments due to COVID - 19 National lock down period from 26 March
8.	HARMONY GOLD MINING CO	15 452 387,64	No comments due to COVID - 19 National lock down period from 26 March
9.	CORRECTIONAL SERVICES	14 043 909,16	No comments due to COVID - 19 National lock down period from 26 March
10.	PRESIDENT STEYN MYN	12 650 555,76	No comments due to COVID - 19 National lock down period from 26 March
11.	HARMONY GOLD MINING CO	9 507 903,40	No comments due to COVID - 19 National lock down period from 26 March
12.	PRESIDENT STEYN GOLD M	8 562 852,22	No comments due to COVID - 19 National lock down period from 26 March
13.	ERF 2515 WELKOM (PTY)	7 580 741,28	No comments due to COVID - 19 National lock down period from 26 March
14.	SIBANYE GOLD PTY LTD	7 300 041,77	No comments due to COVID - 19 National lock down period from 26 March
15.	HARMONY GOLD MINING CO	6 944 233,87	No comments due to COVID - 19 National lock down period from 26 March
16.	HARMONY GOLD MINING CO	6 366 830,91	No comments due to COVID - 19 National lock down period from 26 March
17.	IAN TRUST	5 805 694,83	No comments due to COVID - 19 National lock down period from 26 March
18.	ST ANDREWS SCHOOL WELK	5 467 436,93	No comments due to COVID - 19 National lock down period from 26 March

19.	PROVINCIAL GOVERNMENT	5 145 667,32	No comments due to COVID - 19 National lock down period from 26 March
20.	HARMONY GOLD MINING CO	5 019 557,13	No comments due to COVID - 19 National lock down period from 26 March
	TOTAL	267 368 677	

TOP TWENTY (20) CREDITORS DECEMBER 2021				
			R	COMMENTS
1.	BULK WATER	R	4 523 025 090,61	Sedibeng Water
2.	BULK ELECTRICITY + FBE	R	4 362 287 223,71	Eskom
3.	LGA Litegreen Annasa	R	23 138 368,41	Smart Metering
4.	T- GAZZI CONSTRUCTION AND PROJECTS	R	11 747 062,01	Sewerage and Leaks Repairs
5.	MM MANAGEMENT CONSULTING	R	19 451 225,00	Meter Reading
6.	CDH JOINERIES	R	5 201 925,39	Pumps
7.	DOWN TOUCH INVESTMENTS	R	5 114 502,97	Road patching
8.	LELE AND TSHIDI CONSTRUCTION	R	4 858 594,08	High Mast Repairs
9.	FOLLEX GROUP	R	7 529 625,00	Sewerage and Leaks Repairs
10.	BAILE TRADING	R	8 745 223,00	Sewerage and Leaks Repairs
11.	VOLKSWAGEN	R	2 426 219,00	Traffic vehicles
12.	MOTSEWARONA CONSTRUCTION AND MAINTENANCE PTY	R	2 311 362,00	High Mast Fencing and Repairs
13.	AMANZI A HLOBILE	R	2 625 450,00	Supply Sanitisers and Pumps
14.	SUNDAY KIT SUPPLIES	R	1 447 123,42	PPE Public Safety
15.	JT PROMOTION	R	3 339 231,77	Yellow Fleet
16.	MAMGI TRADING	R	1 320 033,72	Repair High Mast
17.	BERENG LOGISTIC SOLUTIONS (PTY) LTD	R	10 949 610,00	Yellow Fleet
18.	TSENOLI PROJECTS	R	5 615 255,00	Yellow Fleet

19.	AMAXABENI CONSTRUCTION	R	5 185 117,50	Yellow Fleet
20.	JETSEWER SOLUTIONS	R	7 093 200,00	Eco Unit
	TOTAL		9 013 411 443	

ACTUAL CAPITAL EXPENDITURE PER VOTE

TABLE 6 -- [S71(1)(d)]	Capex for six months	Budget for six months	Budget for the Year
Governance and administration	R -	R -	-
Executive and council	R -	R -	-
Finance and administration	R -	R -	-
Internal audit	R -	R -	-
Community and public safety	R 2 245 797	R -	-
Community and social services	R -	R -	-
Sport and recreation	R 2 245 797	R -	-
Public safety	R -	R -	-
Housing	R -	R -	-
Health	R -	R -	-
Economic and environmental services	R 8 318 837	R 8 295 588	16 591 175
Planning and development	R -	R -	-
Road transport	R 8 318 837	R 8 295 588	16 591 175
Environmental protection	R -	R -	-
Trading services	R 19 444 846	R 70 620 672	141 241 343
Energy sources	R 576 090	R 2 634 349	5 268 698
Water management	R 2 587 862	R 13 277 902	26 555 803
Waste water management	R 16 280 893	R 54 708 421	109 416 842
Waste management	R -	R -	-
Other	R -	R -	-
	R 30 009 480	R 78 916 259	157 832 518

AMOUNT OF ANY ALLOCATIONS RECEIVED

TABLE 7 -- [S71(1)(e), S71(1)(f)]	Funds Received for six months	Funds Spent for six months
OPERATIONAL	R 324 975 000	R 330 239 748
Equitable Share	R 321 134 000	R 321 134 000
FMG	R 3 100 000	R 3 100 000
EPWP	R 741 000	R 2 964 000
MDRG	R -	R 836 134
EEDG	R -	R 1 997 783
SETA	R -	R 207 832
CAPITAL	R 88 179 000	R 32 745 272
MIG	R 78 679 000	R 27 961 724
WSIG	R 9 500 000	R 4 207 458
INEG	R -	R 576 090
Total	413 154 000	362 985 020

PAYMENT RATIO PER WARD - JULY - DECEMBER 2021
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Councillor	Ward	Registered Indigents	Billings	Income	% Payment to Billing
M Sebotsa	1	1 112	36 101 862	9 825 751	27%
S E Tshabangu	2	497	7 843 716	792 602	10%
M P Kopela	3	113	60 506 134	48 941 543	81%
S J Liphoko	4	16	16 682 320	1 440 860	9%
P M I Molelekoa	5	306	24 659 471	8 061 313	33%
B H Mahlumba	6	441	8 263 899	1 867 204	23%
N E Monjovo	7	435	12 123 828	1 481 497	12%
M D Masienyane	8	516	45 721 604	13 286 199	29%
H S Badenhorst	9	301	94 227 088	50 937 427	54%
S Ramalefane	10	808	18 224 954	2 726 655	15%
V R Morris	11	276	19 335 917	2 516 867	13%
Z S Moshoeu	12	1 238	16 524 930	753 980	5%
T J Thelingoane	13	296	10 327 839	1 627 199	16%
M Chaka	14	1 003	17 324 878	556 222	3%
B Ntuli	15	442	16 896 599	1 129 003	7%
TS Meli	16	668	17 948 122	918 804	5%
T D Khalipha	17	222	12 039 019	1 993 985	17%
N Moloja	18	647	13 697 777	1 086 022	8%
P Ramatisa	19	704	16 600 188	1 642 020	10%
B Nkonka	20	664	15 836 499	1 415 001	9%
S Pholo	21	935	17 475 281	458 986	3%
I Poo	22	754	10 767 883	492 042	5%
K R Flake	23	223	6 708 353	957 989	14%
M A Mphikeleli	24	-	5 758 473	1 048 573	18%
T D Nthako	25	813	53 368 238	27 938 018	52%
S J Tsatsa	26	723	12 949 914	3 208 485	25%
M S Van Rooyen	27	318	63 627 850	40 812 278	64%
T Mosia	28	588	13 017 886	4 950 846	38%
D M Mafa	29	450	9 789 651	360 544	4%
M Molefi	30	375	16 020 539	1 256 787	8%

H A Mokhomo	31	426	9 440 116	1 952 286	21%
H T C Van Schalkwyk	32	552	307 882 079	243 385 308	79%
C Malherbe	33	330	44 192 565	29 814 277	67%
A Daly	34	450	65 258 921	43 988 443	67%
N R Manzana	35	481	38 019 818	22 273 646	59%
M J Khothule	36	933	60 496 845	36 262 682	60%

DECEMBER 2021 - Payments per ward less than 50%

Councillor	Ward	Registered Indigents	Billings	Income	% Payment to less than 50%
M Sebotsa	1	1030	3 030 558,04	1 422 279,00	47%
M D Masienyane	8	467	6 052 634,46	2 675 581,00	44%
T Mosia	28	581	1 684 025,28	504 797,00	30%
P M I Molelekoa	5	304	3 207 434,44	874 780,00	27%
S Ramalefane	10	783	2 875 611,82	441 875,00	15%
Z S Moshoeu	12	1220	2 142 412,88	191 986,00	9%
V R Morris	11	220	2 796 136,98	231 632,00	8%
M Molefi	30	364	1 808 495,25	123 755,00	7%
TS Meli	16	651	2 493 320,27	163 114,00	7%
B H Mahlumba	6	441	1 179 755,95	66 998,00	6%
B Ntuli	15	436	2 499 850,14	133 248,00	5%
N E Monjovo	7	433	1 555 366,30	82 318,00	5%
N Moloja	18	634	1 603 682,26	78 481,00	5%
P Ramatisa	19	703	2 191 457,72	106 415,00	5%
T J Thelingoane	13	293	1 172 614,32	55 690,00	5%
M Chaka	14	984	2 099 361,75	88 596,00	4%
S Pholo	21	921	2 979 826,71	117 076,00	4%
S J Tsatsa	26	710	1 512 303,65	58 748,00	4%
I Poo	22	750	1 778 865,90	60 512,00	3%
H A Mokhomo	31	394	1 442 597,47	44 586,00	3%
S E Tshabangu	2	497	1 106 469,44	27 072,00	2%
S J Liphoko	4	6	2 409 905,82	50 944,00	2%
D M Mafa	29	445	1 480 617,09	29 577,00	2%
B Nkonka	20	656	2 443 573,04	35 748,00	1%

M A Mphikeleli	24	0	422 271,02	4 649,00	1%
T D Khalipha	17	219	1 603 597,45	5 892,00	0%
K R Tlake	23	223	401 128,93	739,00	0%

AS AT 31 DECEMBER 2021

SOURCE	July-21 proj.	Actual	% Collected	Aug-21 proj.	Actual	% Collected	Sept-21 proj.	Actual	% Collected
Assessment rates	41 579 735	18 892 376	45%	46 312 311	17 591 014	38%	46 115 464	27 746 075	60%
Electricity	68 823 399	63 188 376	92%	70 641 341	55 383 178	78%	80 394 461	57 819 843	72%
Water	47 085 160	10 600 552	23%	44 242 981	7 954 508	18%	50 810 886	9 096 730	18%
Sanitation	22 715 227	4 403 513	19%	22 772 549	3 357 671	15%	22 804 877	4 771 119	21%
Refuse removal	14 207 580	2 914 047	21%	14 242 963	2 377 327	17%	14 224 008	2 972 235	21%
Interest on Debtors	2 112 159	321 613	15%	2 143 850	131 992	6%	2 475 522	566 210	23%
Rentals	714 639	234 460	33%	1 496 098	224 591	15%	1 409 007	317 531	23%
Other Revenue	575 448	225 648	39%	574 414	186 593	32%	2 520 365	303 984	12%
TOTAL REVENUE	197 813 345	100 780 584	51%	202 426 508	87 206 873	43%	220 754 589	103 593 726	47%

SOURCE	Oct-21 proj.	Actual	% Collected	Nov-21 proj.	Actual	% Collected	Dec-21 proj.	Actual	% Collected
Assessment rates	46 329 405	25 425 576	55%	46 330 276	25 577 603	55%	46 403 611	20 048 282	43%
Electricity	62 936 585	100 511 678	160%	53 989 831	51 570 585	96%	56 557 060	44 598 048	79%
Water	61 791 283	9 771 109	16%	47 560 218	9 387 078	20%	49 722 385	11 071 311	22%
Sanitation	22 893 145	4 510 306	20%	22 959 328	4 124 927	18%	23 147 601	3 816 971	16%
Refuse removal	14 317 162	2 958 577	21%	14 355 444	2 673 687	19%	14 474 749	2 523 742	17%
Interest on Debtors	2 165 509	303 909	14%	2 230 580	296 210	13%	2 358 765	134 540	6%
Rentals	782 002	327 093	42%	831 010	316 484	38%	909 279	197 984	22%
Other Revenue	574 414	857 908	149%	575 997	191 122	33%	575 997	207 641	36%

TOTAL REVENUE	211 789 505	144 666 156	68%	188 832 684	94 137 695	50%	194 149 447	82 598 519	43%
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	July-21	Aug-21	Sept-21	Oct-21	Nov-21	Dec-21
Indigents	8 487 160	8 313 881	10 141 030	11 525 323	8 077 281	9 201 252

AGE ANALYSIS OF DEBTORS FOR THE MONTH DECEMBER 2021

Detail	> 30 days	>30 <60 days	> 60 < 90 days	> 90 < 120 days	Total
Water	56 244 498	50 166 799	64 087 895	2 113 342 642	2 283 841 834
Electricity	55 821 315	30 346 633	22 717 259	443 386 626	552 271 833
Property Rates	42 769 809	26 686 605	22 816 918	597 865 174	690 138 506
Sewerage	20 183 489	17 529 979	16 972 305	899 754 062	954 439 836
Refuse	12 404 712	10 674 206	10 311 498	573 240 757	606 631 173
Housing (Rental)	1 468 559	1 454 938	1 451 183	119 158 467	123 533 147
Interest on arrear	4 008	3 879	3 881	5 167 308	5 179 077
Other	1 564 972	1 142 617	1 064 023	12 971 794	16 743 407
Total	190 461 363	138 005 657	139 424 962	4 764 886 830	5 232 778 812

AGE ANALYSIS OF CREDITORS FOR THE MONTH DECEMBER 2021

Detail	< 0 - 30 days	> 30 < 60 days	> 60 < 90 days	> 90 < 120 days	Total
Bulk Electricity	60 707 977	-	59 008 935	68 015 810	4 357 889 029
Bulk Electricity - FBE	894 692	888 910	890 835	894 344	
Bulk Electricity - Small Accounts	-	-	-	-	
Bulk Water	49 672 848	35 594 983	55 486 593	110 813 254	4 523 025 091
PAYE deductions	15 519 859	5 198	5 198	752 377	16 308 770
VAT (output less input)					-
Pensions/Retirement	12 417 887	11 514 703	11 973 765	12 058 342	65 474 475

Loan repayments					-
Trade Creditors	36 096 506	44 423 057	127 432 947	30 504 858	238 457 368
Auditor General	1 397 377	4 296 942	1 984 746	-	7 679 065
Other					-
Total	176 707 145	96 723 793	256 783 018	223 038 984	9 208 833 797

INVESTMENTS FOR - JULY - DECEMBER 2021							
INVESTMENTS							
	ACC TYPE	OPENING BALANCE	INTEREST EARNED	INTEREST PAID	CR /TRANSFERS	DR/ TRANSFERS	CLOSING BALANCE
SEED Investment/Budget Reform Inv (90-9461-7107)	Call Account	39 401 000,00	308 019,95	-	555 900 000,00	585 271 921,37	10 337 098,58
Tragedy Trust (91-0653-8138)	Call Account	-	-	-	-	-	-
CMIP Funds + MIG (91-0668-4115)	Call Account	2 506,32	834,07	-	220 274,00	175 198,40	48 415,99
LED (91-0668-4157)	Call Account	1 052,16	2,96	-	-	-	1 055,12
Equitable Share & FMG (91-0668-4238)	Call Account	1 251,23	3,51	-	-	-	1 254,74
Skills Development (91-1114-1338)	Call Account	1 112,64	3,12	-	-	-	1 115,76
Restructuring Grant-(91 2351 5666)	Call Account	1 052,16	2,96	-	-	-	1 055,12
Total		39 407 974,51	308 866,57	-	556 120 274,00	585 447 119,77	10 389 995,31
Fixed		-	-	-	-	-	-
Call		39 407 974,51	308 866,57	-	556 120 274,00	585 447 119,77	10 389 995,31
Money Market		-	-	-	-	-	-
Total		39 407 974,51	308 866,57	-	556 120 274,00	585 447 119,77	10 389 995,31

C SCHEDULE MONTHLY BUDGET STATEMENT MID-YEAR ASSESSMENT

FS184 Matjhabeng - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - Mid-Year Assessment

Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Revenue - Functional										
Governance and administration		1 334 241	1 825 251	1 825 251	97 676	634 836	912 625	(277 789)	-30%	1 825 251
Executive and council		790 338	785 728	785 728	45 654	326 020	392 864	(66 844)	-17%	785 728
Finance and administration		543 902	1 039 523	1 039 523	52 022	308 816	519 761	(210 946)	-41%	1 039 523
Internal audit		-	-	-	-	-	-	-	-	-
Community and public safety		14 049	47 052	47 052	368	3 098	23 526	(20 428)	-87%	47 069
Community and social services		3 497	12 090	12 090	172	1 904	6 045	(4 141)	-69%	12 090
Sport and recreation		131	4 788	4 788	9	59	2 394	(2 335)	-98%	4 805
Public safety		10 422	30 174	30 174	187	1 135	15 087	(13 952)	-92%	30 174
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
Economic and environmental services		20	-	-	0	6	-	6	#DIV/0!	6
Planning and development		20	-	-	0	6	-	6	#DIV/0!	6
Road transport		-	-	-	-	-	-	-	-	-
Environmental protection		-	-	-	-	-	-	-	-	-
Trading services		1 504 784	1 790 611	1 790 611	127 112	820 446	895 305	(74 859)	-8%	1 694 347
Energy sources		672 966	903 307	903 307	53 631	379 627	451 653	(72 027)	-16%	903 307
Water management		503 778	537 463	537 463	43 586	263 107	268 732	(5 624)	-2%	537 463
Waste water management		203 112	206 351	206 351	18 476	110 088	103 176	6 912	7%	110 088
Waste management		124 927	143 489	143 489	11 419	67 624	71 745	(4 120)	-6%	143 489
Other	4	246	22 472	22 472	21	124	11 236	(11 112)	-99%	22 596
Total Revenue - Functional	2	2 853 339	3 685 386	3 685 386	225 177	1 458 510	1 842 693	(384 182)	-21%	3 589 269
Expenditure - Functional										
Governance and administration		880 655	871 213	929 000	48 363	280 006	448 836	(168 830)	-38%	743 130
Executive and council		191 264	187 376	216 082	22 064	100 247	98 527	1 720	2%	116 097
Finance and administration		685 038	678 456	707 537	25 968	177 973	347 619	(169 645)	-49%	621 652
Internal audit		4 353	5 381	5 381	331	1 785	2 690	(905)	-34%	5 381
Community and public safety		313 521	337 904	359 728	32 718	158 989	175 084	(16 094)	-9%	280 038
Community and social services		100 273	125 347	132 185	11 749	49 660	63 978	(14 318)	-22%	112 560
Sport and recreation		71 119	70 741	81 929	6 185	42 760	39 231	3 529	9%	48 297
Public safety		111 634	99 893	103 277	11 522	51 753	50 878	874	2%	76 843
Housing		20 491	25 340	25 340	1 752	9 255	12 670	(3 415)	-27%	25 340
Health		10 005	16 583	16 998	1 510	5 562	8 326	(2 764)	-33%	16 998
Economic and environmental services		169 301	140 421	167 875	18 002	43 705	76 340	(32 635)	-43%	167 875
Planning and development		44 148	53 411	53 647	4 238	18 724	26 739	(8 016)	-30%	53 647
Road transport		125 153	87 010	114 228	13 765	24 981	49 601	(24 620)	-50%	114 228
Environmental protection		-	-	-	-	-	-	-	-	-
Trading services		2 865 872	2 143 388	2 061 899	116 537	378 387	1 050 615	(672 228)	-64%	1 824 665
Energy sources		1 136 894	801 189	657 145	34 348	2 269	361 064	(358 795)	-99%	657 145
Water management		995 485	906 017	753 098	37 103	96 395	406 845	(310 449)	-76%	753 098
Waste water management		492 140	237 739	449 042	26 554	189 240	182 538	6 701	4%	211 808
Waste management		241 353	198 443	202 613	18 532	90 482	100 168	(9 685)	-10%	202 613
Other		4 953	6 922	6 922	418	2 551	3 461	(910)	-26%	6 902
Total Expenditure - Functional	3	4 234 303	3 499 848	3 525 425	216 039	863 638	1 754 336	(890 698)	-51%	3 022 609
Surplus/ (Deficit) for the year		(1 380 963)	185 538	159 961	9 138	594 873	88 357	506 516	573%	566 660

FS184 Matjhabeng - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - Mid-Year

Vote Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue by Vote	1									
Vote 01 - Council General		790 343	785 728	785 728	45 654	326 021	392 864	(66 843)	-17.0%	785 728
Vote 02 - Office Of The Executive Mayor		-	-	-	-	-	-	-	-	-
Vote 03 - Office Of The Speaker		-	-	-	-	-	-	-	-	-
Vote 04 - Council Whip		-	-	-	-	-	-	-	-	-
Vote 05 - Office Of The Municipal Manager		(5)	-	-	-	(0)	-	(0)	#DIV/0!	-
Vote 06 - Corporate Services		0	225	225	-	-	112	(112)	-100.0%	225
Vote 07 - Finance		526 754	1 032 192	1 032 192	50 374	298 915	516 096	(217 181)	-42.1%	1 032 569
Vote 08 - Human Resources		-	-	-	-	-	-	-	-	-
Vote 09 - Community Services		128 554	160 143	160 143	11 600	69 587	80 071	(10 484)	-13.1%	160 160
Vote 10 - Public Safety And Transport		10 422	31 208	31 208	187	1 135	15 604	(14 468)	-92.7%	31 208
Vote 11 - Economic Development		246	-	-	21	124	-	124	#DIV/0!	124
Vote 12 - Engineering Services		-	3 553	3 553	-	-	1 777	(1 777)	-100.0%	3 553
Vote 13 - Water/ Sewerage		706 890	743 815	743 815	62 062	373 195	371 907	1 288	0.3%	901 641
Vote 14 - Electricity		672 966	903 307	903 307	53 631	379 627	451 653	(72 027)	-15.9%	706 751
Vote 15 - Other		17 168	25 217	25 217	1 648	9 907	12 608	(2 702)	-21.4%	25 223
Total Revenue by Vote	2	2 853 339	3 685 386	3 685 386	225 177	1 458 510	1 842 693	(384 182)	-20.8%	3 647 180
Expenditure by Vote	1									
Vote 01 - Council General		116 692	81 213	110 392	14 023	59 342	45 586	13 756	30.2%	59 342
Vote 02 - Office Of The Executive Mayor		19 172	23 243	23 243	2 470	6 462	11 622	(5 159)	-44.4%	23 243
Vote 03 - Office Of The Speaker		6 664	6 430	6 430	187	2 670	3 215	(546)	-17.0%	6 430
Vote 04 - Council Whip		30 502	49 113	49 113	3 788	20 718	24 557	(3 839)	-15.6%	44 158
Vote 05 - Office Of The Municipal Manager		117 737	90 855	96 792	8 145	51 078	46 865	4 213	9.0%	93 596
Vote 06 - Corporate Services		56 375	78 077	77 961	3 836	24 171	39 010	(14 839)	-38.0%	77 961
Vote 07 - Finance		411 612	481 785	479 692	10 492	54 688	240 261	(185 574)	-77.2%	465 159
Vote 08 - Human Resources		16 673	20 773	20 773	1 240	8 150	10 387	(2 237)	-21.5%	20 773
Vote 09 - Community Services		393 107	365 880	388 627	35 397	173 786	189 120	(15 334)	-8.1%	357 972
Vote 10 - Public Safety And Transport		216 811	157 363	181 482	14 185	102 950	86 097	16 853	19.6%	128 046
Vote 11 - Economic Development		17 280	20 928	21 522	2 042	9 666	10 549	(883)	-8.4%	21 502
Vote 12 - Engineering Services		210 175	161 763	196 786	20 264	54 228	88 784	(34 556)	-38.9%	195 241
Vote 13 - Water/ Sewerage		1 447 125	1 115 870	1 166 625	60 779	272 688	573 659	(300 970)	-52.5%	929 391
Vote 14 - Electricity		1 150 787	816 657	676 027	37 105	12 199	369 666	(357 467)	-96.7%	653 828
Vote 15 - Other		23 589	29 898	29 959	2 085	10 842	14 958	(4 115)	-27.5%	29 959
Total Expenditure by Vote	2	4 234 303	3 499 848	3 525 425	216 039	863 638	1 754 336	(890 698)	-50.8%	3 106 602
Surplus/ (Deficit) for the year	2	(1 380 963)	185 538	159 961	9 138	594 873	88 357	506 516	573.3%	540 578

FS184 Matjhabeng - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - Mid-Year Assessment

Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue By Source										
Property rates		424 353	423 255	423 255	46 338	275 927	211 628	64 299	30%	275 927
Service charges - electricity revenue		656 023	890 363	890 363	51 823	369 764	445 181	(75 418)	-17%	890 363
Service charges - water revenue		412 666	403 578	403 578	34 312	211 164	201 789	9 375	5%	211 164
Service charges - sanitation revenue		164 794	175 323	175 323	14 511	87 843	87 661	181	0%	87 843
Service charges - refuse revenue		100 109	117 249	117 249	8 874	53 325	58 625	(5 300)	-9%	117 249
Rental of facilities and equipment		17 103	25 083	25 083	1 635	9 867	12 541	(2 674)	-21%	25 083
Interest earned - external investments		815	4 334	4 334	3	295	2 167	(1 872)	-86%	4 334
Interest earned - outstanding debtors		207 095	229 018	229 018	21 210	117 910	114 509	3 401	3%	117 910
Dividends received		23	24	24	-	18	12	6	52%	18
Fines, penalties and forfeits		4 785	25 173	25 173	155	654	12 586	(11 932)	-95%	25 173
Licences and permits		194	-	-	1	47	-	47	#DIV/0!	47
Agency services		-	-	-	-	-	-	-	-	-
Transfers and subsidies		632 601	567 659	567 659	-	237 842	283 829	(45 988)	-16%	567 659
Other revenue		22 720	606 258	606 258	662	5 676	303 129	(297 453)	-98%	606 258
Gains		52 315	60 000	60 000	-	-	30 000	(30 000)	-100%	60 000
Total Revenue (excluding capital transfers and contributions)		2 695 597	3 527 317	3 527 317	179 523	1 370 331	1 763 658	(393 327)	-22%	2 989 027
Expenditure By Type										
Employee related costs		833 734	886 220	886 133	76 263	415 633	443 069	(27 437)	-6%	886 133
Remuneration of councillors		28 671	38 105	38 105	977	11 070	19 052	(7 982)	-42%	38 105
Debt impairment		864 579	529 098	529 098	410	3 196	264 549	(261 352)	-99%	529 098
Depreciation & asset impairment		270 385	170 673	170 673	-	-	85 336	(85 336)	-100%	170 673
Finance charges		125 186	204 412	202 162	5	1 083	101 535	(100 452)	-99%	202 162
Bulk purchases - electricity		1 188 353	516 350	360 754	25 877	(30 482)	216 519	(247 001)	-114%	360 754
Inventory consumed		89 628	742 282	574 997	34 338	62 787	314 878	(252 091)	-80%	574 997
Contracted services		521 604	129 171	347 730	25 063	160 672	134 337	26 335	20%	160 672
Transfers and subsidies		1 528	781	974	387	835	439	396	90%	835
Other expenditure		310 634	282 758	414 800	52 718	238 843	174 621	64 222	37%	238 843
Losses		-	-	-	-	-	-	-	-	-
Total Expenditure		4 234 303	3 499 848	3 525 425	216 039	863 638	1 754 336	(890 698)	-51%	3 162 271
Surplus/(Deficit)		(1 538 705)	27 469	1 892	(36 516)	506 694	9 322	497 371	0	(173 244)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		157 742	158 069	158 069	45 654	88 179	79 034	9 145	0	88 179
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)		-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		(1 380 963)	185 538	159 961	9 138	594 873	88 357			(85 065)
Taxation										
Surplus/(Deficit) after taxation		(1 380 963)	185 538	159 961	9 138	594 873	88 357			(85 065)
Attributable to minorities										
Surplus/(Deficit) attributable to municipality		(1 380 963)	185 538	159 961	9 138	594 873	88 357			(85 065)
Share of surplus/ (deficit) of associate										
Surplus/ (Deficit) for the year		(1 380 963)	185 538	159 961	9 138	594 873	88 357			(85 065)

FS184 Matjhabeng - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - Mid-Year Assessment

Vote Description	Ref	Budget Year 2021/22								
		2020/21 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Multi-Year expenditure appropriation	2									
Vote 01 - Council General		-	-	-	-	-	-	-	-	-
Vote 02 - Office Of The Executive Mayor		-	-	-	-	-	-	-	-	-
Vote 03 - Office Of The Speaker		-	-	-	-	-	-	-	-	-
Vote 04 - Council Whip		-	-	-	-	-	-	-	-	-
Vote 05 - Office Of The Municipal Manager		-	-	-	-	-	-	-	-	-
Vote 06 - Corporate Services		-	-	-	-	-	-	-	-	-
Vote 07 - Finance		-	-	-	-	-	-	-	-	-
Vote 08 - Human Resources		-	-	-	-	-	-	-	-	-
Vote 09 - Community Services		-	-	-	-	-	-	-	-	-
Vote 10 - Public Safety And Transport		-	-	-	-	-	-	-	-	-
Vote 11 - Economic Development		-	-	-	-	-	-	-	-	-
Vote 12 - Engineering Services		-	-	-	-	-	-	-	-	-
Vote 13 - Water/ Sewerage		-	-	-	-	-	-	-	-	-
Vote 14 - Electricity		-	-	-	-	-	-	-	-	-
Vote 15 - Other		-	-	-	-	-	-	-	-	-
Total Capital Multi-year expenditure	4,7	-	-	-	-	-	-	-	-	-
Single Year expenditure appropriation	2									
Vote 01 - Council General		6 972	-	-	-	-	-	-	-	-
Vote 02 - Office Of The Executive Mayor		-	-	-	-	-	-	-	-	-
Vote 03 - Office Of The Speaker		-	-	-	-	-	-	-	-	-
Vote 04 - Council Whip		-	-	-	-	-	-	-	-	-
Vote 05 - Office Of The Municipal Manager		-	-	-	-	-	-	-	-	-
Vote 06 - Corporate Services		-	-	-	-	-	-	-	-	-
Vote 07 - Finance		-	-	-	-	-	-	-	-	-
Vote 08 - Human Resources		-	-	-	-	-	-	-	-	-
Vote 09 - Community Services		28 100	-	2 334	589	2 246	547	1 699	310%	2 246
Vote 10 - Public Safety And Transport		-	-	-	-	-	-	-	-	-
Vote 11 - Economic Development		-	-	-	-	-	-	-	-	-
Vote 12 - Engineering Services		58 920	16 591	18 407	2 815	9 193	8 743	449	5%	9 193
Vote 13 - Water/ Sewerage		86 666	135 973	132 122	3 776	17 995	66 991	(48 996)	-73%	132 122
Vote 14 - Electricity		9 530	5 269	5 869	-	576	2 874	(2 298)	-80%	5 845
Vote 15 - Other		-	-	-	-	-	-	-	-	-
Total Capital single-year expenditure	4	190 188	157 833	158 432	7 180	30 009	79 156	(49 147)	-62%	149 405
Total Capital Expenditure		190 188	157 833	158 432	7 180	30 009	79 156	(49 147)	-62%	149 405
Capital Expenditure - Functional Classification										
Governance and administration		6 972	-	-	-	-	-	-	-	-
Executive and council		6 972	-	-	-	-	-	-	-	-
Finance and administration		-	-	-	-	-	-	-	-	-
Internal audit		-	-	-	-	-	-	-	-	-
Community and public safety		25 395	-	2 334	589	2 246	547	1 699	310%	2 246
Community and social services		14 187	-	-	-	-	-	-	-	-
Sport and recreation		11 209	-	2 334	589	2 246	547	1 699	310%	2 246
Public safety		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
Economic and environmental services		15 621	16 591	16 591	2 400	8 319	8 296	23	0%	8 319
Planning and development		-	-	-	-	-	-	-	-	-
Road transport		15 621	16 591	16 591	2 400	8 319	8 296	23	0%	8 319
Environmental protection		-	-	-	-	-	-	-	-	-
Trading services		142 200	141 241	139 507	4 191	19 445	70 313	(50 869)	-72%	139 507
Energy sources		9 530	5 269	5 869	-	576	2 874	(2 298)	-80%	5 869
Water management		10 406	26 556	23 091	418	2 588	12 347	(9 759)	-79%	23 091
Waste water management		119 559	109 417	110 547	3 773	16 281	55 092	(38 811)	-70%	110 547
Waste management		2 704	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Functional Classification	3	190 188	157 833	158 432	7 180	30 009	79 156	(49 147)	-62%	150 071
Funded by:										
National Government		180 554	157 833	158 227	7 002	29 831	79 127	(49 296)	-62%	158 227
Provincial Government		-	-	-	-	-	-	-	-	-
District Municipality		-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private ...)		-	-	-	-	-	-	-	-	-
Transfers recognised - capital		180 554	157 833	158 227	7 002	29 831	79 127	(49 296)	-62%	158 227
Borrowing		-	-	-	-	-	-	-	-	-
Internally generated funds	6	9 634	-	205	178	178	29	149	509%	178
Total Capital Funding		190 188	157 833	158 432	7 180	30 009	79 156	(49 147)	-62%	158 405

FS184 Matjhabeng - Table C6 Monthly Budget Statement - Financial Position - Mid-Year Assessment

Description	Ref	2020/21	Budget Year 2021/22			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
ASSETS						
Current assets						
Cash		(335 205)	398 938	398 938	(223 957)	398 938
Call investment deposits		1 116 640	–	–	495 462	495 462
Consumer debtors		945 293	5 196 507	5 196 507	1 566 729	5 196 507
Other debtors		2 435 098	664 869	664 869	2 327 908	2 327 908
Current portion of long-term receivables		1 079	–	–	1 079	1 079
Inventory		5 128	273 000	273 000	5 128	273 000
Total current assets		4 168 033	6 533 314	6 533 314	4 172 349	8 692 894
Non current assets						
Long-term receivables		–	438	438	–	438
Investments		–	305	305	–	305
Investment property		1 094 908	1 045 585	1 045 585	1 094 908	1 094 908
Investments in Associate						
Property, plant and equipment		3 967 403	3 080 073	3 080 673	3 997 413	3 997 413
Biological						
Intangible						
Other non-current assets		7 104	7 104	7 104	7 104	7 104
Total non current assets		5 069 415	4 133 505	4 134 105	5 099 425	5 100 167
TOTAL ASSETS		9 237 448	10 666 819	10 667 419	9 271 774	13 793 062
LIABILITIES						
Current liabilities						
Bank overdraft		–	–	–	–	–
Borrowing		–	–	–	–	–
Consumer deposits		19 845	84 669	84 669	20 632	84 669
Trade and other payables		10 692 960	9 968 208	9 968 208	10 981 986	9 968 208
Provisions		591 828	428 405	428 405	591 828	428 405
Total current liabilities		11 304 634	10 481 282	10 481 282	11 594 446	10 481 282
Non current liabilities						
Borrowing		–	–	–	–	–
Provisions		–	–	–	–	–
Total non current liabilities		–	–	–	–	–
TOTAL LIABILITIES		11 304 634	10 481 282	10 481 282	11 594 446	10 481 282
NET ASSETS	2	(2 067 185)	185 538	186 137	(2 322 672)	3 311 780
COMMUNITY WEALTH/EQUITY						
Accumulated Surplus/(Deficit)		(607 994)	185 538	185 538	(2 201 380)	2 201 380
Reserves		–	–	–	–	–
TOTAL COMMUNITY WEALTH/EQUITY	2	(607 994)	185 538	185 538	(2 201 380)	2 201 380

FS184 Matjhabeng - Table C7 Monthly Budget Statement - Cash Flow - Mid-Year Assessment

Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		123 578	(380 930)	(380 930)	–	148 050	(190 465)	338 515	-178%	148 050
Service charges		642 801	(1 161 895)	(1 161 895)	–	492 780	(580 948)	#####	-185%	492 780
Other revenue		301 063	2 603 133	2 603 133	–	(206 077)	1 301 566	#####	-116%	2 603 133
Transfers and Subsidies - Operational		–	(567 659)	(567 659)	–	–	(283 830)	283 830	-100%	–
Transfers and Subsidies - Capital		–	(158 069)	(158 069)	–	–	(79 035)	79 035	-100%	–
Interest		308	–	–	–	293	–	293	#DIV/0!	293
Dividends		13	24	24	–	18	12	6	52%	18
Payments										
Suppliers and employees		(1 079 268)	(2 208 588)	(2 208 588)	–	(387 753)	(1 104 294)	(716 541)	65%	(2 208 588)
Finance charges		–	–	–	–	–	–	–	–	–
Transfers and Grants		–	–	–	–	–	–	–	–	–
NET CASH FROM/(USED) OPERATING ACTIVITIES		(11 506)	(1 873 984)	(1 873 984)	–	47 311	(936 992)	(984 303)	105%	1 035 686
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		–	60 000	60 000	–	–	30 000	(30 000)	-100%	60 000
Decrease (increase) in non-current receivables		–	438	–	–	–	219	(219)	-100%	438
Decrease (increase) in non-current investments		–	305	–	–	–	152	(152)	-100%	305
Payments										
Capital assets		(75 253)	–	–	–	(22 829)	–	22 829	#DIV/0!	–
NET CASH FROM/(USED) INVESTING ACTIVITIES		(75 253)	60 742	60 000	–	(22 829)	30 371	53 201	175%	60 742
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans		–	–	–	–	–	–	–	–	–
Borrowing long term/refinancing		–	–	–	–	–	–	–	–	–
Increase (decrease) in consumer deposits		(1 876)	(64 824)	–	81	(20 632)	(42 335)	21 703	-51%	(20 632)
Payments										
Repayment of borrowing		–	–	–	–	–	–	–	–	–
NET CASH FROM/(USED) FINANCING ACTIVITIES		(1 876)	(64 824)	–	81	(20 632)	(42 335)	(21 703)	51%	(20 632)
NET INCREASE/ (DECREASE) IN CASH HELD										
Cash/cash equivalents at beginning:		58 800	–	–	–	62 818	–	–	–	1 075 796
Cash/cash equivalents at month/year end:		(29 835)	(1 878 065)	(1 813 984)	–	66 668	(948 955)	–	–	1 075 796

CHAPTER 3**INSTITUTIONAL ANALYSIS OF THE MID YEAR PERFORMANCE REPORT**

Directorate	Number of Objectives	No: of KPI's	No: of KPI's Achieved Mid-Year	% of KPI's Achieved Mid-Year
Speaker				
Executive Mayor				
Corporate Support Services				
Engineering Services				
Community Services				
Human Settlement				
Local Economic Development				
Financial Management				
Totals				

DEPARTMENTAL PERFORMANCE REPORT

LOWER-LAYER SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN

OFFICE OF THE SPEAKER

Key Performance Area			Public Participation												
Programme			Office of the Speaker												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets				Responsibility	Evidence	Reason for Deviation	Achieved/Not achieved
								Quarter 1	Q1 Actual	Quarter 2	Q2 Actual				
PP1	Putting people and their concern first	Convene council meetings at least four times as per the approved schedule four times per year	Number of approved Council meetings convened	All wards	None	4	4	1	1	1	1	Office of the Speaker	Advert for ordinary sitting		Achieved
PP2		Produce credible ward committee plans that are aligned to the IDP by September 2021	Number of ward plans produced	All wards	Council	1	1	1	0	0	0	Office of the Speaker	Ward plans		Not achieved in quarter 1
TOTAL						2	2	2	1	1	1				

OFFICE OF THE EXECUTIVE MAYOR

Key Performance Area			Public Participation												
Programme			Office of the Executive Mayor												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets				Responsibility	Evidence	Reason for deviation	Achieved/Not achieved
								Quarter 1	Q1 Actual	Quarter 2	Q2 Actual				
PP3		Youth: Awarding bursaries to the deserving learners from underprivileged background	Number of bursaries awarded per year	All wards	Council	10	10	0	0	0	0	Office of the Executive Mayor	Beneficiary list	To be measured in the third quarter	
PP4		Annually convene a candlelight switching on in December	Number of candlelight switch commemorated	All wards	Council	1	1	0	0	1	0	Office of the Executive Mayor	Notice & candlelight commemoration programme	Covid-19 regulations	Not achieved
PP5	Putting people and their concern first	Hold 4 Mayoral Imbizos in the 6 Units of MLM by June (End of Financial Year)	Number of Executive Mayors Imbizos held per year	All wards	Council	4	4	1	1	1	1	Office of the Executive Mayor	Notice, attendance register, Executive Mayors Imbizos report		Achieved
Total						3	3	1	2	2	1				

OFFICE OF THE MUNICIPAL MANAGER

INTEGRATED DEVELOPMENT PLAN

Key Performance Area			Public Participation												
Programme			Integrated Development Plan												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets				Responsibility	Evidence	Reason for Deviation	Achieved/Not achieved
								Quarter 1	Q1 Actual	Quarter 2	Q2 Actual				
PP6	Putting people and their concerns first	To encourage involvement of communities in municipal budgeting and planning processes	Number of Draft integrated Development Plans developed, reviewed, and adopted	All wards	Council	1	1	0	0	0	1	Executive Director: Strategic Support Services	Draft Integrated Development Plan and Council Resolution	Will be measured in the fourth quarter	
PP7			Number of integrated development plan review process plan developed and adopted	All wards	Council	1	1	1	1	0	0	Executive Director: Strategic Support Services	Adopted Process Plan and Council Resolution		Achieved in the first quarter
Total						2	2	1	0	0	1				

COMMUNICATION

Key Performance Area			Good Governance, Transparency and Accountability												
Programme			Communications												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets				Responsibility	Evidence	Reason for Deviation	Achieved/Not achieved
								Quarter 1	Q1 Actual	Quarter 2	Q2 Actual				
GGTA1	Promoting good governance, transparency, and accountability	Review of communication policy for approval by September of each financial year	Number of communication policy approved by council	All wards	Council	1	1	1	1	0	0	Executive Director: Strategic Support Services	Approved Policy		Achieved in the first quarter
GGTA2		Press Publications	Percentage of press publication published per quarter	All wards	Council	100%	100%	100%	100%	100%	100%	Executive Director: Strategic Support Services	Newspaper articles		Achieved
Total						2	2	2	1	1	1				

PERFORMANCE MANAGEMENT SYSTEMS

Key Performance Area			Good Governance, Transparency and Accountability													
Programme			Performance Management Systems													
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan				Responsibility	Evidence	Reason for Deviation	Achieved/Not achieved	
								Quarterly Targets								
								Quarter 1	Q1 Actual	Quarter 2	Q2 Actual					
GGTA3	Promoting good governance, transparency, and accountability	Facilitate approval of annual service delivery and budget implementation plan	Number of SDBIP developed and approved by the Executive Mayor	All wards	Council	1	1	0	0	0	0	Executive Director: Strategic Support Services	Approved SDBIP	To be measured in the fourth quarter		
GGTA4		Facilitate approval of annual service delivery and budget implementation plan	Number of adjusted SDBIP developed and approved by council	All wards	Council	1	1	0	0	0	0	Executive Director: Strategic Support Services	Council minutes and resolution	To be measured in the fourth quarter		
GGTA5		Facilitate signing of performance agreements of 6 S56/7 managers and for the municipal manager by the 30 July 2021	Number of performance agreements coordinated and signed	All wards	Council	7	7	0	0	0	7	Executive Director: Strategic Support Services	Performance agreements	To be measured in the fourth quarter		
GGTA6		Facilitate assessment reviews of 6 S56/7 managers each quarter of the current financial year	Number of performance assessment for Section 57 managers held per quarter	All wards	Council	4	4	1	0	1	0	Executive Director: Strategic Support Services	Report on performance appraisal		Not achieved	
GGTA7		Number of annual reports developed, submitted to AGSA, and tabled to council for approval	All wards	Council	1	1	0	0	0	1	Executive Director: Strategic Support Services	AGSA acknowledgement and Council resolution	To be measured in the fourth quarter			
GGTA8		To ensure that the budget is spend in accordance with the service delivery and budget implementation plan	Number of quarterly reports developed and submitted to council	All wards	Council	4	4	1	1	1	1	Executive Director: Strategic Support Services	Quarterly report and Council resolution		Achieved	
GGTA9		Number of Mid-year Budget and performance reports developed and submitted to council	All wards	Council	1	1	0	0	1	1	Executive Director: Strategic Support Services	Mid-year report and Council resolution		Achieved		
GGTA10		Number of Annual Performance Report developed and submitted to AG	All wards	Council	1	1	1	1	0	0	Executive Director: Strategic Support Services	Annual performance report		Achieved		
Total						8	8	3	3	3	5					

INTERNAL AUDIT

Key Performance Area			Good Governance, Transparency and Accountability												
Programme			Internal Audit												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets				Responsibility	Evidence	Reason for Deviation	Achieved/Not achieved
								Quarter 1	Q1 Actual	Quarter 2	Q2 Actual				
GGTA11	Promoting good governance, transparency, and accountability	Approve a risk based internal audit plan by audit committee by September 2021	Number of risks based internal audit plans approved	All wards	Council	1	1	0	0	0	0	Executive Director: Strategic Support Services	Approved Risk based internal audit plan	To be measured in the fourth quarter	
GGTA12		Compile four internal audit reports on operations, internal controls, risk and performance management per year	Number of internal audit reports compiled	All wards	Council	3	3	1	0	1	0	Executive Director: Strategic Support Services	Internal audit report		Not achieved
GGTA13		Develop an internal audit methodology	Number of approved audit committee charter	All wards	Council	1	1	0	0	0	0	Executive Director: Strategic Support Services	Council minutes and resolution	To be measured in the fourth quarter	
GGTA14		Coordinate and host four audit committee meetings per year	Number of audit committee meetings held	All wards	Council	4	4	1	0	1	0	Executive Director: Strategic Support Services	Audit committee minutes	Audit Committee not yet established	Not achieved
GGTA15		Facilitate annual review of internal audit charter	Number of internal audit unit charter approved	All wards	Council	1	1	0	0	0	0	Executive Director: Strategic Support Services	Approved internal audit charter	To be measured in the fourth quarter	
GGTA16		Number of internal audit strategic plan	Number of internal audit strategic plan	All wards	Council	1	1	0	0	0	0	Executive Director: Strategic Support Services	Approved internal audit strategic plan	To be measured in the fourth quarter	
GGTA17			Number of coverage/audit action plans approved	All wards	Council	1	1	0	0	0	0	Executive Director: Strategic Support Services	Approved internal audit action plan	To be measured in the fourth quarter	
GGTA18			Number of progress reports on implementation of the coverage plan	All wards	Council	1	1	1	0	1	0	Executive Director: Strategic Support Services	Audit progress report	Audit Committee not yet established	Not achieved
GGTA19			Number of internal audit procedural manual approved	All wards	Council	1	1	0	0	0	0	Executive Director: Strategic Support Services	Procedure manual	To be measured in the fourth quarter	
GGTA20			Percentage of quality assurance reports compiled and submitted to audit committee	All wards	Council	100%	100%	100%	0%	100%	0%	Executive Director: Strategic Support Services	Quality assurance report	Audit Committee not yet established	Not achieved

GGTA21			Percentage of quality assurance reports submitted on action plan	All wards	Council	100%	100%	100%	0%	100%	0%	Executive Director: Strategic Support Services	Action plan	Audit Committee not yet established	Not achieved
GGTA22			Percentage of resolution registers compiled and submitted to audit committee	All wards	Council	100%	100%	100%	0%	100%	0%	Executive Director: Strategic Support Services	Resolution register	Audit Committee not yet established	Not achieved
GGTA23	Facilitate annual review of internal audit charter		Number of audit committee reports submitted to council	All wards	Council	4	4	1	0	1	0	Executive Director: Strategic Support Services	Council minutes relating to audit committee reports	Audit Committee not yet established	Not achieved
GGTA24			Percentage of operational risk registers updated	All wards	Council	100%	100%	100%	0%	100%	0%	Executive Director: Strategic Support Services	Risk register	Audit Committee not yet established	Not achieved
GGTA25			Percentage of internal audit findings control registers compiled	All wards	Council	100%	100%	100%	0%	100%	0%	Executive Director: Strategic Support Services	Internal audit findings register	Audit Committee not yet established	Not achieved
Total						15	15	9	9	9	14				

RISK MANAGEMENT

Key Performance Area			Good Governance, Transparency and Accountability												
Programme			Risk Management												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets				Responsibility	Evidence	Reason for Deviation	Achieved/Not achieved
								Quarter 1	Q1 Actual	Quarter 2	Q2 Actual				
GGTA26	Promoting good governance, transparency, and accountability	Conduct four Risk assessment for all identified risk in the risk register	Number of Risk Assessments conducted per year	All wards	None	4	4	1	0	1	0	Executive Director: Strategic Support Services	Risk assessment report		Not achieved in both quarters
GGTA27			Number of Risk Management Policies approved	All wards	None	7	7	0	0	0	0	Executive Director: Strategic Support Services	Approved Policies and Council resolution	To be measured in the fourth quarter	
GGTA28			Number of Risk Management Charter approved	All wards	None	1	1	0	0	0	0	Executive Director: Strategic Support Services	Approved Risk management charter	To be measured in the fourth quarter	
GGTA29			Number of Risk Registers updated	All wards	None	4	4	1	0	1	0	Executive Director: Strategic Support Services	Updated Risk register		Not achieved in both quarters
Total						4	4	2	2	2	4				

DIRECTORATE CORPORATE SERVICES

HUMAN RESOURCES MANAGEMENT

Key Performance Area			Institutional Capacity												
Programme			Human Resource Management												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets				Responsibility	Evidence	Reason for Deviation	Reason for Deviation
								Quarter 1	Q1 Actual	Quarter 2	Q2 Actual				
IC1	Building institutional resilience and administrative capability	Recruit, select and place applicants in line with the approved organisational structure and budget	Number of critical positions filled in accordance with the organizational structure per annum	All wards	Council	7	20	5	3	5	1	Executive Director: Corporate Support Services	Advertisement/long list/short list/appointment		Not achieved in both quarters
IC2		Induct newly recruited employees	Number of new employees inducted per year	All wards	Council	0	30	0	0	0	0	Executive Director: Corporate Support Services	Invite/attendance register	To be measured in the third and fourth quarter	
IC3		Review Human Resource Plan	Number of human resource plan reviewed and approved.	All wards	Council	1	1	0	0	0	0	Executive Director: Corporate Support Services	Approved HR Plan	To be measured in the third quarter	
IC4		Design and implementation of employment equity plan	Number of employment equity plan approved	All wards	Council	1	1	0	0	0	0	Executive Director: Corporate Support Services	Approved EE Plan	To be measured in the third quarter	
Total						3	4	1	1	1	1				

TRAINING AND DEVELOPMENT

Key Performance Area			Institutional Capacity												
Programme			Training and Development												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets				Responsibility	Evidence	Reason for Deviation	Achieved/Not achieved
								Quarter 1	Q1 Actual	Quarter 2	Q2 Actual				
IC5	Building institutional resilience and administrative capability	Implementation of Training and Skills Development interventions in line with the Workplace Skills Plan (WSP)	Number of employed and unemployed candidates trained per quarter	All wards	LGSETA and Council	94	134	30	24	35	0	Executive Director: Corporate Support Services	Approved Training Submissions; Training Feedback Reports; Certificates of Completion; Annual Training Report		Almost achieved in first quarter and not achieved in second quarter
Total						1	1	1	1	1	1				

EMPLOYEE WELLNESS

Key Performance Area			Institutional Capacity												
Programme			Employee Wellness												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets				Responsibility	Evidence	Reason for Deviation	Achieved/Not achieved
								Quarter 1	Q1 Actual	Quarter 2	Q2 Actual				
IC6	Building institutional resilience and administrative capability	Development of Revised Wellness Plan	Number of approved health and wellness plan developed and approved	All wards	Council	1	1	0	0	0	0	Executive Director: Corporate Support Services	Approved Wellness plan	To be measured in the fourth quarter	
IC7		Provide pauper burials services to destitute people and unknown corpse	Percentage of beneficiaries assisted per quarter	All wards	Council	100%	100%	100%	100%	100%	100%	Executive Director: Corporate Support Services	List of beneficiaries		Achieved
Total						2	2	2	1	1	2				

LEGAL SERVICES MANAGEMENT

Key Performance Area			Institutional Capacity												
Programme			Legal Services Management												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets				Responsibility	Evidence	Reason for Deviation	Achieved/Not achieved
								Quarter 1	Q1 Actual	Quarter 2	Q2 Actual				
IC8	Building institutional resilience and administrative capability	Dispose litigation cases in the Litigation Register	Number of cases disposed and finalised per quarter	All Ward	Council	6	12	3	0	3	3	Executive Director: Corporate Support Services	Appointment Letter Report on disposed cases	First Quarter matters still pending in court	First quarter not achieved, and second quarter achieved
Total						1	1	1	1	1	1				

LABOUR RELATIONS MANAGEMENT

Key Performance Area			Institutional Capacity												
Programme			Labour Relations Management												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets				Responsibility	Evidence	Reason for Deviation	Achieved/Not achieved
								Quarter 1	Q1 Actual	Quarter 2	Q2 Actual				
IC9	Building institutional resilience and administrative capability	Utilization the Local Labour Forum as a consultative/negotiate forum to facilitate and sustain effective relations, ultimately enhancing service delivery	A number of local labour forums meetings held per financial year	All Wards	Council	6	12	3	1	3	0	Executive Director: Corporate Support Services	Invite/Attendance register/minutes		Not achieved
Total						2	2	2	2	2	2				

OCCUPATIONAL HEALTH AND SAFETY

Key Performance Area			Institutional Capacity												
Programme			Occupational Health and Safety												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets				Responsibility	Evidence	Reason for Deviation	Achieved/Not achieved
								Quarter 1	Q1 Actual	Quarter 2	Q2 Actual				
IC10		Conduct safety inspections	Number of health and safety inspections conducted on employees per year	All Wards	Council	0	1872	468	0	468	0	Executive Director: Corporate Support Services	Inspection list/ Report		Not achieved
IC11		Conduct safety medical tests	Percentage of health and safety medical tests conducted on employees per year	All Wards	Council	100%	100%	100%	0%	0	0%	Executive Director: Corporate Support Services	Test results		Not achieved
Total						1	2	2	2	1	1				

COUNCIL ADMINISTRATION

Key Performance Area			Institutional Capacity												
Programme			Council Administration & Document Management												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets				Responsibility	Evidence	Reason for Deviation	Achieved/Not achieved
								Quarter 1	Q1 Actual	Quarter 2	Q2 Actual				
IC12	Building institutional resilience and administrative capability	Scheduling of Council and related Committee Meetings	Number of council and related meetings held per year	All wards	Council	70	70	21	18	7	6	Executive Director: Corporate Support Services	Invites/Agenda /Minutes/ Resolutions		
IC13	Building institutional resilience and administrative capability	Develop Document Management Policy	Number of document management policy developed and approved	All ward	Council	0	1	0	0	0	0	Executive Director: Corporate Support Services	Approved Policy	To be measured in the fourth quarter	
Total						1	2	1	1	1	1				

ORGANISATIONAL PLANNING

Key Performance Area			Institutional Capacity												
Programme			Organisational Planning												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets				Responsibility	Evidence	Reason for Deviation	Achieved/Not achieved
								Quarter 1	Q1 Actual	Quarter 2	Q2 Actual				
IC14	Building institutional resilience and administrative capability	Review organisational structure and identify critical positions to capacitate the municipality	Number of approved organisational structure	All wards	Council	1	1	0	0	0	0	Executive Director: Corporate Support Services	Approved Organisational Structure	To be measured in the fourth quarter	
Total						1	1	0	0	0	1				

DIRECTORATE ENGINEERING SERVICES

SEWER NETWORKS AND WASTEWATER TREATMENT WORKS DEVELOPMENTAL AND MAINTENANCE

Key Performance Area		Basic Services													
Programme		Sewer Networks and Wastewater Treatment Works Developmental and Maintenance													
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets				Responsibility	Evidence	Reason for Deviation	Achieved/Not achieved
								Quarter 1	Q1 Actual	Quarter 2	Q2 Actual				
BS1	Supporting the delivery of municipal services to the right quality and standard	Refurbish and upgrade all identified WWTW and pump-stations as well as bulk sewer networks to ensure that systems are functional in line with Green Drop regulations and MEMA:	Percentage progress on the upgrade on Septic Tanks system in Whites	3	MIG	0	100%	0	0%	30%	0%	Executive Director Infrastructure	Progress Report Completion Certification		Not achieved
BS2			Percentage progress on the refurbishment of Kutloanong Wastewater Treatment Works	Various	MIG	100%	80%	60%	51%	70%	59%	Executive Director Infrastructure	Progress Report		Almost achieved
BS3			Percentage progress on the Upgrading of the Phomolong Wastewater Treatment Plant	2	MIG	100%	100%	75%	0%	100%	40%	Executive Director Infrastructure	Progress Report Completion Certification		Not achieved
BS4		Refurbish and upgrade all identified WWTW and pump-stations as well as bulk sewer networks to ensure that systems are functional in line with Green Drop regulations and MEMA:	Percentage completed refurbishment of Theronia Wastewater Treatment Works	35	WSIG	100%	100%	75%	92%	100%	97%	Executive Director Infrastructure	Completion certificate		Well achieved
BS5			Percentage completed refurbishment of Theronia Wastewater Treatment Works - Final Effluent Pipeline	35	WSIG	100%	100%	50%	95%	100%	97%	Executive Director Infrastructure	Completion certificate		Well achieved

Key Performance Area		Basic Services													
Programme		Sewer Networks and Wastewater Treatment Works Developmental and Maintenance													
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets				Responsibility	Evidence	Reason for Deviation	Achieved/Not achieved
								Quarter 1	Q1 Actual	Quarter 2	Q2 Actual				
BS6	Supporting the delivery of municipal services to the right quality and standard		Percentage completed upgrade and refurbishment of Thabong T8 pump station to address new developments	14	MIG	100%	100%	100%	95%	-	95%	Executive Director Infrastructure	Completion certificate		Almost achieved
BS7		Refurbish and upgrade all identified WWTW and pump-stations as well as bulk sewer networks to ensure that systems are functional in line with Green Drop regulations and MEMA:	Percentage completion of the refurbishing at Thabong wastewater treatment plant	30	MIG	50%	50%	10%	0%	15%	0%	Executive Director Infrastructure	Progress Report		Not achieved
BS8		Sumps cleaned at pump stations to reduce risk of flooding and extend life of mechanical equipment	Number of sumps cleaned around all six towns.	Various	O&M	60	8	2	0	2	2	Executive Director Infrastructure	Job cards Invoices		Not achieved in first quarter and achieved in second quarter
BS9		Opening blockages	Number of sewer blockages opened around all six towns	Various	O&M	60	12	3	3510	3	3415	Executive Director Infrastructure	Job cards Invoices		Extremely well achieved
BS10		Replacement of manhole covers	Number of manholes covers replaced around all six towns by the 31 st June 2021	Various	O&M	0	6000	1500	26	1500	10	Executive Director Infrastructure	Job cards Invoices		Not achieved
BS11		Replacement of collapsed sewer lines	Km of collapsed sewer lines replaced around all six towns by the 31 st June 2021	Various	O&M	100km	50km	12km	0.009km	13km	0km	Executive Director Infrastructure	Job cards Invoices		Not achieved
Total						11	11	10	10	9	7				

WATER NETWORKS AND MAINTENANCE

Key Performance Area			Basic Services												
Programme			Water Networks and Maintenance												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets				Responsibility	Evidence	Reason for Deviation	
								Quarter 1	Q1 Actual	Quarter 2	Q2 Actual				
BS12	Supporting the delivery of municipal services to the right quality and standard	Kutloanong: Replacement of old asbestos water pipes with pvc pipes	Percentage of Old asbestos pipe replaced in Kutloanong	10, 18, 20, 21, 22, 35	MIG	50%	100%	25%	20%	50%	18%	Executive Director Infrastructure	Progress Report Completion Certification		Almost achieved
BS13		Replace stuck and leaking water meters	Number of stuck and leaking water meters replaced around all six towns	Various	O&M	5000	1000	0	341	330	210	Executive Director Infrastructure	Official Purchase Order and Job cards		First quarter well achieved, and second quarter almost achieved
BS14		Repair of water leakages	Number of water leakages repaired around all six towns	Various	O&M	3000	2828	707	843	707	910	Executive Director Infrastructure	Official Purchase Order and Job cards		Well achieved
BS15		Replacement of fire hydrants and valves	Number of fire hydrants and valves replaced around all six towns	Various	O&M	10	5	2	0	0	0	Executive Director Infrastructure	Official Purchase Order and Job cards	To be measured in the next quarters	Not achieved
BS16		Install water meters on water connections without water meters	Number of new water meters installed around all six towns	Various	O&M	5000	1000	0	6	330	63	Executive Director Infrastructure	Official Purchase Order and Job cards		First quarter well achieved, and second quarter not achieved
BS17		Investigate and register 4000 existing water meters not on the Finance System	Number of water meters investigated around all six towns	Various	O&M	4000	2000	0	0	700	0	Executive Director Infrastructure	Official Purchase Order and Job cards		Not achieved
BS18		Develop an approve a Water Distribution and Metering Policy	Development and approval of water distribution and metering policy	Various	O&M	1	1	0	0	0	0	Executive Director Infrastructure	Official Purchase Order and Job cards	To be measured in the fourth quarter	To be achieved in the fourth quarter
TOTAL						7	7	3	5	6	7				

ROADS, ANCILLARIES AND DEVELOPMENTAL MAINTENANCE

Key Performance Area			Basic Services												
Programme			Roads, Ancillaries and Developmental Maintenance												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets				Responsibility	Evidence	Reason for Deviation	Achieved/Not achieved
								Quarter 1	Q1 Actual	Quarter 2	Q2 Actual				
BS19	Supporting the delivery of municipal services to the right quality and standard	Patch 15 800 m2 of potholes in formal roads to reduce deterioration and ensure safe usage thereof (m2).	Square meters of streets patched around all six towns	Various	O&M	79 000m2	15 800m2	3950m2	5447m2	3950m2	7987m2	Executive Director Infrastructure	Job cards		Extremely well achieved
BS20		Thabong Ext 22 Tandanani: Roads and Storm water (2.3km)	Percentage of construction of road upgraded in Thabong Ext 22 Tandanani	25	MIG	0%	100%	50%	68%	75%	92%	Executive Director Infrastructure	Progress Report Completion Certification		Well achieved
Total				2	2	1	2	2	2	2	1				

ELECTRICAL DISTRIBUTION

Key Performance Area			Basic Services												
Programme			Electrical Distribution												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets				Responsibility	Evidence	Reason for Deviation	Achieved/not achieved
								Quarter 1	Q1 Actual	Quarter 2	Q2 Actual				
BS21	Supporting the delivery of municipal services to the right quality and standard	Provision and installation in Mothusi Road Thabong	Percentage of Streetlighting Infrastructure provided in six wards	12;25;26.28;29;31	MIG Funding R5,268,698		100%	25%	0%	50%	2%	Executive Director Infrastructure	Business Plans; PMU monthly Progress reports		Not achieved
BS22		Repair and Maintenance of streetlights to full functionality	Number of streetlights maintained and repaired around all six towns	All wards	Own Income an allocation R500,000 was made in the 2021-22 Maintenance Budget for maintenance of streetlight and High Mast Lights	13 564	4069	1069	526	1000	188	Executive Director Infrastructure	Progress reports Service Provider Job Cards Planning report		Not achieved
BS23		Repair and Maintenance of High mast lights to full functionality	Number of high mast lights maintained and repaired around all six towns	All wards	Own Income an allocation R500,000 was made in the 2021-22 Maintenance Budget for maintenance of streetlight and High Mast Lights	367 High	110	30	47	30	32	Executive Director Infrastructure	Progress reports Service Provider Job Cards Planning report		Well achieved
Total						3	3	3	3	3	3				

WASTE AND PARKS

Key Performance Area			Basic Services												
Programme			Waste and parks												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan				Responsibility	Evidence	Reason for Deviation	Achieved/Not achieved
								Quarterly Targets							
								Quarter 1	Q1 Actual	Quarter 2	Q2 Actual				
BS24	Supporting the delivery of municipal services to the right quality and standard	Upgrade, maintain existing and build new municipal sports and recreational facilities	% construction completion of phase 2 of the Meloding Sports Centre	6	MIG	%	100%	-	100%	0%	0%	Executive Director Infrastructure	Progress Report Completion Certification		Achieved
BS25		Construction and upgrading of Landfill site	% construction completion of upgrading of the Welkom land fill site	11	MIG	%	100%	-	68%	0%	68%	Executive Director Infrastructure	Completion certificate		Achieved
Total						0	2	0	0	2	1				

DIRECTORATE COMMUNITY SERVICES

CEMETERIES, PARKS, SPORT AND RECREATION

Key Performance Area			Basic Services												
Programme			Cemeteries, Parks, Sport and Recreation												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan				Responsibility	Evidence	Reason for Deviation	Achieved/Not achieved
								Quarterly Targets							
								Quarter 1	Q1 Actual	Quarter 2	Q2 Actual				
BS26	Supporting the delivery of municipal services to the right quality and standard	Upgrade, maintain existing and build new municipal sports and recreational facilities	Number of sports facilities upgraded in Virginia	4	MIG Funding	8	1	0	0	0	0	Executive Director: Community Services	Technical Report	To be measured in the fourth quarter	
BS27			Number of swimming pools upgraded (Mimosa/Riebeeckstad	35,25	MIG Funding	5	2	0	0	0	0	Executive Director: Community Services	Technical Report	To be measured in the fourth quarter	
BS28		Timeously develop new and current cemeteries	Number of cemeteries developed and fenced in the three identified wards	17,35,34	MIG Funding	13	3	0	0	0	0	Executive Director: Community Services	Technical Report	To be measured in the fourth quarter	
BS29			Number of ablution blocks and guardhouses built and upgraded in eight identified wards	17,35,26,2,11,34,8,5	Internal Funding	13	8	0	0	0	0	0	Executive Director: Community Services	Technical Report	To be measured in the fourth quarter
Total						4	4	0	0	0	4				

WASTE MANAGEMENT

Key Performance Area			Basic Services												
Programme			Waste Management												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan				Responsibility	Evidence	Reason for Deviation	Achieved/Not achieved
								Quarterly Targets							
								Quarter 1	Q1 Actual	Quarter 2	Q2 Actual				
BS30	Supporting the delivery of municipal services to the right quality and standard	Continue with Phase 2 of the roll out of National project on the upgrading of Odendaalsrus Landfill site	Number of landfill sites established in Odendaalsrus	36	DEFF/EPIP/MIG	0	1	0	0	0	0	Executive Director: Community Services	Project Progress/Technical Reports	To be measured in the third quarter	
BS31			Number of Upgraded landfill site (Phase 2) in Virginia	9	MIG Funding	0	1	0	0	0	0	0	Executive Director: Community Services	Submission and Project Progress Reports	To be measured in the third quarter
Total						0	2	0	0	2	0				

TRAFFIC MANAGEMENT AND SECURITY

Key Performance Area			Basic Services												
Programme			Traffic Management and Security												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets				Responsibility	Evidence	Reason for Deviation	Achieved/Not achieved
								Quarter 1	Q1 Actual	Quarter 2	Q2 Actual				
BS32	Supporting the delivery of municipal services to the right quality and standard	Install, manage, maintain and activate fully Electronic Security Solution (Electronic and Physical) in Municipal Buildings and Premises	Percentage of premises installed with Electronic Security System in all municipality building in all six towns	All wards	MIF Funding	100%	100%	100%	20%	100%	0%	Executive Director: Community Services	Technical Reports		Not achieved
BS33		Appointment and training of Security Officers	Number of Security Officers appointed in the municipality	All wards	Internal Funding	57	70	0	0	70	0	Executive Director: Community Services	Advertisement/s hortlist/ appointment		Not achieved
Total						2	3	2	3	2	2				

FIRE SERVICES AND DISASTER MANAGEMENT

Key Performance Area			Basic Services												
Programme			Fire Services and Disaster Management												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets				Responsibility	Evidence	Reason for Deviation	Achieved/Not achieved
								Quarter 1	Q1 Actual	Quarter 2	Q2 Actual				
BS34	Supporting the delivery of municipal services to the right quality and standard	Appoint Fire Officers in Mmamahabane satellite fire station	Number of Fire Officers in Mmamahabane satellite station hired		Internal Funding	0	24	0	0	8	0	Executive Director: Community Services	Appointment Letter/Invoices		Not achieved
BS35		Procurement of Fire Engines and Hazmat vehicles	Number of fire engines and hazmat vehicles purchased	All wards	Internal Funding	2	1	0	0	0	0	Executive Director: Community Services	Delivery Notes	To be measured in the fourth quarter	
Total						2	3	0	0	0	3				

FLEET MANAGEMENT

Key Performance Area			Basic Services												
Programme			Fleet Management												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets				Responsibility	Evidence	Reason for Deviation	Achieved/Not achieved
								Quarter 1	Q1 Actual	Quarter 2	Q2 Actual				
BS36	Supporting the delivery of municipal services to the right quality and standard	Re-opening of Mechanical stores	Number of fully stocked Mechanical Store opened in all towns in matjhabeng	All wards	Internal Funding	0	1	0	0	0	0	Executive Director: Community Services	Reports	To be measured in the third quarter	
Total						0	2	0	0	0	2				

DIRECTORATE: HUMAN SETTLEMENT

HUMAN SETTLEMENT

Key Performance Area			Basic Services												
Programme			Human Settlement												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets				Responsibility	Evidence	Reason for Deviation	Achieved/Not achieved
								Quarter 1	Q1 Actual	Quarter 2	Q2 Actual				
BS37	Supporting the delivery of municipal services to the right quality and standard	Implementation of PHDA programmes. 1. Re-allocation of abandoned & De-registration of abandoned sites	Number of abandoned sites reallocated in all wards in matjhabeng	All wards	Council	N/A	500	100	0	0	0	Executive Director: Human Settlement	Allocation List	To be measured in the next quarters	
BS38		Implementation of PHDA programmes. 1. title deeds projects	Percentage of Conversion (Act 81) applications submitted to Provincial HS	All wards	Council	0%	100%	100%	0%	100%	100%	Executive Director: Human Settlement	Acknowledgement of receipt signed by Province		Not achieved
Total						2	2	2	1	2	2				

DEVELOPMENT CONTROL

Key Performance Area			Basic Services												
Programme			Development Control												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets				Responsibility	Evidence	Reason for Deviation	Achieved/Not achieved
								Quarter 1	Q1 Actual	Quarter 2	Q2 Actual				
BS39	Supporting the delivery of municipal services to the right quality and standard	To develop and implement a uniform Land Use Management Plan for Matjhabeng	Number of Land Use Management Schemes developed and approved	All Wards	Council	6	1	0	0	0	0	Executive Director: Human Settlement	1 LUMS	To be measured in the fourth quarter	
BS40		Implementation of Spatial Planning and Land Use Management Act and the functioning of the Municipal Planning Tribunal	Number of Municipal Planning Tribunal meetings held and quorate	All Wards	Council	N/A	4	1	3	1	1	Executive Director: Human Settlement	Invite/Minutes/Attendance register		Achieved
BS41		Issuing of notices	Number of notices issued for non-compliance	All Wards	Council	N/A	20	5	2	5	0	Executive Director: Human Settlement	Notices issued out		Not achieved
Total						3	3	2	4	2	3				

BUILDING CONTROL

Key Performance Area			Basic Services												
Programme			Building Control												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets				Responsibility	Evidence	Reason for Deviation	Achieved/Not achieved
								Quarter 1	Q1 Actual	Quarter 2	Q2 Actual				
BS42	Supporting the delivery of municipal services to the right quality and standard	Compliance with the National Building Regulation Act including any other related Acts	Percentage of building plans approved in all wards in the municipality	All wards	Council	N/A	100%	100%	100%	100%	100%	Executive Director: Human Settlement	Applications received /Approval letters		
BS43		Conducting of building plans inspections	Percentage of building inspections conducted in all wards of the municipality	All wards	Council	N/A	100%	100%	100%	100%	100%	Executive Director: Human Settlement	Requests received / Weekly interim inspection reports		
BS44		Issuing of notices	Number of notices issued for non-compliance in all wards of the municipality	All wards	Council	N/A	20	5	5	5	6	Executive Director: Human Settlement	Notices issued out		
Total						3	3	3	3	3	3				

DEVELOPMENT PLANNING

Key Performance Area			Basic Services												
Programme			Development Planning												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets				Responsibility	Evidence	Reason for Deviation	Achieved/Not achieved
								Quarter 1	Q1 Actual	Quarter 2	Q2 Actual				
BS45	Supporting the delivery of municipal services to the right quality and standard	To develop policies as recommended by the SDF (2021) review	Number of policies developed	All wards	Council	2	2	0	0	0	0	Executive Director: Human Settlement	Approved policy	To be measured in the third quarter	
BS46		Marketing/redesign of commercial and industrial land in Matjhabeng	Number of marketing advertisements	All wards	Council	2	2	0	0	1	0	Executive Director: Human Settlement	Advertisement		Not achieved
BS47		To ensure the optimal provision and utilization of open spaces in Matjhabeng	Number of Open Space Master Plans approved	All wards	Council	1	1	0	0	0	0	Executive Director: Human Settlement	Approved mater plan	To be measured in the fourth quarter	
Total						3	3	0	1	1	2				

LOCAL ECONOMIC DEVELOPMENT

SMALL MEDIUM MICRO ENTERPRISE AND INVESTMENT

Key Performance Area			Local Economic Development												
Programme			Small Medium Micro Enterprise and Investment												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets				Responsibility	Evidence	Reason for Deviation	Achieved/Not achieved
								Quarter 1	Q1 Actual	Quarter 2	Q2 Actual				
LED1	Creating a conducive environment for economic development	Facilitate the development of investment incentive scheme	Number of Investment schemes and Policies developed and approved	All	Council	1	1	0	0	0	0	Executive Director: Local Economic Development	Approved Investment attracting incentive scheme	To be measured in the fourth quarter	
LED2		Facilitation of exhibition/networking sessions for SMMEs	Number of exhibitions/networking sessions conducted	All	Council & External	1	1	0	1	0	0	Executive Director: Local Economic Development	Report		Achieved
LED3		Facilitation of Youth Business corners	Number of youth business corners facilitated and completed	4,5,6,7,18,19,36,20,22 &10	Council	1	3	0	0	1	0	Executive Director: Local Economic Development	Report		Not achieved
Total						3	3	0	2	1	2				

AGRICULTURE, WELKOM AIRPORT

Key Performance Area			Local Economic Development												
Programme			Agriculture, Welkom Airport												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets				Responsibility	Evidence	Reason for Deviation	Achieved/Not achieved
								Quarter 1	Q1 Actual	Quarter 2	Q2 Actual				
LED4	Creating a conducive environment for economic development	Facilitate and ensure basic agricultural infrastructural services in all municipal farms	Number of farms maintained/Improved	ALL	Council	4	4	1	0	1	1	Executive Director: Local Economic Development	Reports		Not achieved in the first quarter and achieved in the second quarter
LED5		Upgrading of Welkom Airport	Number of Feasibility Studies and Business Plans developed and approved	33	Council	1	1	0	0	0	0	Executive Director: Local Economic Development	Copy of feasibility study	To be measured in the fourth quarter	
LED6		Ensure that Welkom Airport comply with South African Civil Aviation Authority rules and regulations	Number of Aerodrome licenses renewed and approved by South African Civil Aviation Authority	33	Council	1	1	0	0	0	0	Executive Director: Local Economic Development	License Certificate	To be measured in the third quarter	
Total						3	3	1	1	2	2				

TOURISM MANAGEMENT

Key Performance Area			Local Economic Development												
Programme			Tourism Management												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets				Responsibility	Evidence	Reason for Deviation	Achieved/Not achieved
								Quarter 1	Q1 Actual	Quarter 2	Q2 Actual				
LED7	Creating a conducive environment for economic development	Promote Tourism awareness and education	Number of tourism awareness and education programmes that have materialised	All	Council	1	4	4	0	0	0	Executive Director: Local Economic Development	Attendance Register		Not achieved
LED8		To ensure that tourism marketing plan is developed	Number of Tourism Marketing Plan developed and approved	All	Council	1	1	0	0	0	0	Executive Director: Local Economic Development	Approved Plan	To be measured in the fourth quarter	
Total						2	2	1	0	0	1				

DIRECTORATE FINANCIAL MANAGEMENT

ASSET MANAGEMENT

Key Performance Area			Financial Management												
Programme			Asset Management												
Item no	Objective	Strategy	Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets				Responsibility	Evidence	Reason for Deviation	Achieved/Not achieved
								Quarter 1	Q1 Actual	Quarter 2	Q2 Actual				
FM1	Ensuring sound financial management and accounting	To ensure that the Asset register is Generally Recognised Accounting Practices compliant and reconcile with the General Ledger	Number of Complaint Asset register as per GRAP and mSCOA requirements	All wards	None	1	1	0	0	0	0	Chief Financial Officer	Approved asset register	To be measured in the fourth quarter	
FM2			Number of verifications conducted on the asset register	All wards	None	0	1	0	0	0	0	Chief Financial Officer	Updated asset register	To be measured in the fourth quarter	
FM3			Number of reconciliations completed between the fixed asset register and general ledger	All wards	None	0	12	3	3	3	3	Chief Financial Officer	Quarterly asset verification report		Achieved
FM4			Number of asset management policy reviewed and approved	All wards	None	0	1	0	0	0	0	Chief Financial Officer	Quarterly fixed asset register and general ledger reconciliation report	To be measured in the fourth quarter	
Total						1	4	1	1	1	4				

BUDGET AND REPORTING

Key Performance Area			Financial Management														
Programme			Budget and Reporting														
Item no	Objective	Strategy	Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan				Responsibility	Evidence	Reason for Deviation	Achieved/Not achieved		
								Quarterly Targets									
								Quarter 1	Q1 Actual	Quarter 2	Q2 Actual						
FM5	Ensuring sound financial management and accounting	To ensure promotion of good governance, transparency and sound financial management and accounting	Percentage of legislative compliance	All wards	Council	100%	100%	100%	100%	100%	100%	Chief Financial Officer	Compliance report		Achieved		
FM6			Number of mSCOA compliant draft budget submitted	All wards	Council	2	2	0	0	0	0	Chief Financial Officer	mSCOA draft budget	To be measured in the next two quarters			
FM7			Number of mSCOA compliant final budget submitted	All wards	Council	1	1	1	1	0	0	Chief Financial Officer	mSCOA final budget				
FM8			Number of mSCOA compliant adjustment budget submitted	All wards	Council	1	1	0	0	0	0	Chief Financial Officer	mSCOA adjustment budget	To be measured in the third quarter			
FM9			Percentage reporting in relation to spending within the approved budget	All wards	Council	100%	100%	100%	100%	100%		Chief Financial Officer	Spending report				
FM10			Number of section 71 reports submitted	All wards	Council	12	12	3	3	3		Chief Financial Officer	Section 71 report				
FM11			Number of Mid-year Budget and Performance Assessment reports submitted	All wards	Council	1	1	0	0	1		Chief Financial Officer	Mid-year performance assessment report				
FM12			Number of sections 52 (d) submitted.	All wards	Council	4	4	1	1	1		Chief Financial Officer	Section 52 report				
FM13			Number of GRAP compliant Annual Financial Statements compiled and submitted	All wards	Council	1	1	1	1	0	0	Chief Financial Officer	GRAP compliant annual financial statements		Achieved in the first quarter		
FM14			Number of Budget related policies reviewed and approved	All wards	Council	12	12	12	12	0	0	Chief Financial Officer	Approved Policies		Achieved in the first quarter		
FM15			Percentage debt coverage ratio	All wards	Council	45%	45%	0%	0%	0%	0%	Chief Financial Officer	Debt coverage repro	To be measured in the fourth quarter			
FM16			Days outstanding service debtor's ratio	All wards	Council	30 Days	30 Days	0	0	0	0	Chief Financial Officer	Debtors' ratio report	To be measured in the fourth quarter			
FM17			Months on cost coverage ratio	All wards	Council	1 Month to 3 Months	1 Month to 3 Months	0	0	0	0	Chief Financial Officer	Cost coverage report	To be measured in the fourth quarter			
FM18			Percentage of audit opinion received on clean audit	All wards	Council	100%	100%	100%	0%	0%	0%	Chief Financial Officer	Audit report	Not to be measured from second to fourth quarter			
FM19			The % of a municipality's capital budget actually spent on capital projects identified for 2021/2022 in terms of the approved IDP	All wards	MIG/External	100%	100%	100%	6%	0%	0%	Chief Financial Officer	Budget implementation report		Not achieved		
Total						15	8	9	5	7	10						

SUPPLY CHAIN MANAGEMENT

Key Performance Area			Financial Management												
Programme			Supply Chain Management												
Item no	Objective	Strategy	Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets				Responsibility	Evidence	Reason for Deviation	Achieved/Not achieved
								Quarter 1	Q1 Actual	Quarter 2	Q2 Actual				
FM20	Ensuring sound financial management and accounting	Implementation of internal controls and key control matrix	Number of review Supply Chain Management policy submitted and approved	All wards	None	1	1	0	0	0	0	Chief Financial Officer	Approved Supply Chain Management Policy Council resolution	To be measured in the fourth quarter	
FM21			Number of updates of progress on audit action plan	All wards	None	0	1	1	1	0	0	Chief Financial Officer	Audit action plan Audit findings submitted Audit findings responded to addressed	Only to be measured in the first quarter	Achieved
FM22			Number of supply chain management deviation reports submitted	All wards	None	0	4	1	1	1	0	Chief Financial Officer	Deviation report		Achieved in first quarter and not achieved in second quarter
FM23			Number of quarterly supply chain management contracts register updated	All wards	None	0	12	3	2	3	3	Chief Financial Officer	Update contract register		Almost achieved in first quarter and achieved in second quarter
FM24			Develop procurement plan for approval and submission to Treasury	All wards	None	0	1	0	0	0	0	Chief Financial Officer	Approved procurement plan	To be measured in the fourth quarter	
FM25			Number of reports on performance on contractors	All wards	None	0	4	1	0	1	0	Chief Financial Officer	Quarterly procurement implementation plan		Not achieved
Total						1	6	4	3	3	5				

REVENUE MANAGEMENT

Key Performance Area			Financial Management												
Programme			Revenue Management												
Item no	Objective	Strategy	Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets				Responsibility	Evidence	Reason for Deviation	Achieved/Not achieved
								Quarter 1	Q1 Actual	Quarter 2	Q2 Actual				
FM26	Ensuring sound financial management and accounting	To ensure that all revenue due to the municipalities is collected, well managed and accounted for	Number of monthly billing conducted	All wards	Council	0	12	3	3	3	0	Chief Financial Officer	Billing Summary		Achieved in first quarter and not achieved in second quarter
FM27			Percentage Implementation of valuation roll	All wards	Council	0%	100%	100%	100%	0	0	Chief Financial Officer	Valuation Roll Reconciliation	Only measured in the first quarter	Achieved
FM28			Number of revenue management related policies approved	All wards	Council	3	3	0	0	0	0	Chief Financial Officer	Approved Policies	To be measured in the fourth quarter	
FM29			Number of supplementary valuation roll implemented	All wards	Council	4	4	1	0	1	0	Chief Financial Officer	Supplementary Valuation Roll		First quarter not achieved
Total						4	4	3	2	2	3				

CREDIT CONTROL MANAGEMENT

Key Performance Area			Financial Management												
Programme			Credit Control Management												
Item no	Objective	Strategy	Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets				Responsibility	Evidence	Reason for Deviation	Achieved/Not achieved
								Quarter 1	Q1 Actual	Quarter 2	Q2 Actual				
FM30	Ensuring sound financial management and accounting	To ensure that all revenue due to the municipalities is collected, well managed and accounted for	Percentage collection rate	All wards	Council	50%	65%	65%	47%	65%	%	Chief Financial Officer	Section 71 reports		Not achieved
FM31			Number of indigent households registered	All wards	Council	0	20000	0	0	0	0	Chief Financial Officer	Indigent register	To be measured in the fourth quarter	
FM32			Number of revenue management related policies approved	All wards	Council	2	2	0	0	0	0	Chief Financial Officer	Approved policies	To be measured in the fourth quarter	
FM33			Number of Revenue Enhancement Committee Meetings	All wards	Council	4	4	1	0	1	0	Chief Financial Officer	Invites/minutes		Not achieved
Total						3	4	2	2	2	4				

EXPENDITURE MANAGEMENT

Key Performance Area			Financial Management												
Programme			Expenditure Management												
Item no	Objective	Strategy	Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets				Responsibility	Evidence	Reason for Deviation	Achieved/Not achieved
								Quarter 1	Q1 Actual	Quarter 2	Q2 Actual				
FM34	Ensuring sound financial management and accounting	Encourage suppliers to submit relevant documentation on time	Percentage of creditors paid within 31 days	All wards	Council	100%	100%	100%	60%	100%	42%	Chief Financial Officer	Creditors Age Analysis Reports		Not achieved
FM35			Number of reports on the actual amount of cash on hand in terms of cash flow forecast	All wards	Council	12	12	3	0	3	0	Chief Financial Officer	Financial Performance Reports Bank Statements		Not achieved
FM36			Percentage of reconciled creditors	All wards	Council	100%	100%	100%	100%	100%	100%	Chief Financial Officer	Creditors Reconciliation Reports		Achieved
FM37			Number of Insurance reports generated and reported to council	All wards	Council	12	12	3	3	3	3	Chief Financial Officer	Insurance Claim Reports		Achieved
FM38			Number of section 32 report submitted	All wards	Council	12	12	3	3	3	3	Chief Financial Officer	Section 32 Reports		Achieved
Total						5	5	5	5	5	5				

INFORMATION COMMUNICATIONS TECHNOLOGY

Key Performance Indicator			Financial Management												
Programme			Information Communications Technology												
Item no	Objective	Strategy	Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan				Responsibility	Evidence	Reason for Deviation	Achieved/Not achieved
								Quarterly Targets							
								Quarter 1	Q1 Actual	Quarter 2	Q2 Actual				
FM39	Ensuring sound financial management and accounting	number of sites with trunking installed	Number of Assessed Reports on network performance	All wards	Council	4	4	1	1	1	0	Chief Financial Officer	Report		First quarter achieved and second quarter not achieved
FM40		Percentage work done on the installations and configuration of the devices	Percentage work done on the installations and configuration of the Bandwidth manager devices	Virginia	Council	100%	100%	100%	0%	100%	0%	Chief Financial Officer	Report		Not achieved
FM41		Number of Municipal sites lines installed	Number of emergency lines installation	All wards	Council	36	5	0	6	3	2	Chief Financial Officer	Report	First and second quarter is well achieved even though were not planned in those quarters. Targeted in the third and fourth quarter	Well achieved
FM42		Number of switched replaced	Percentage work done on the main router and replacement of switches	All wards	Council	100%	100%	100%	7%	100%	0%	Chief Financial Officer	Report		Not achieved
Total						4	4	3	3	4	1				

